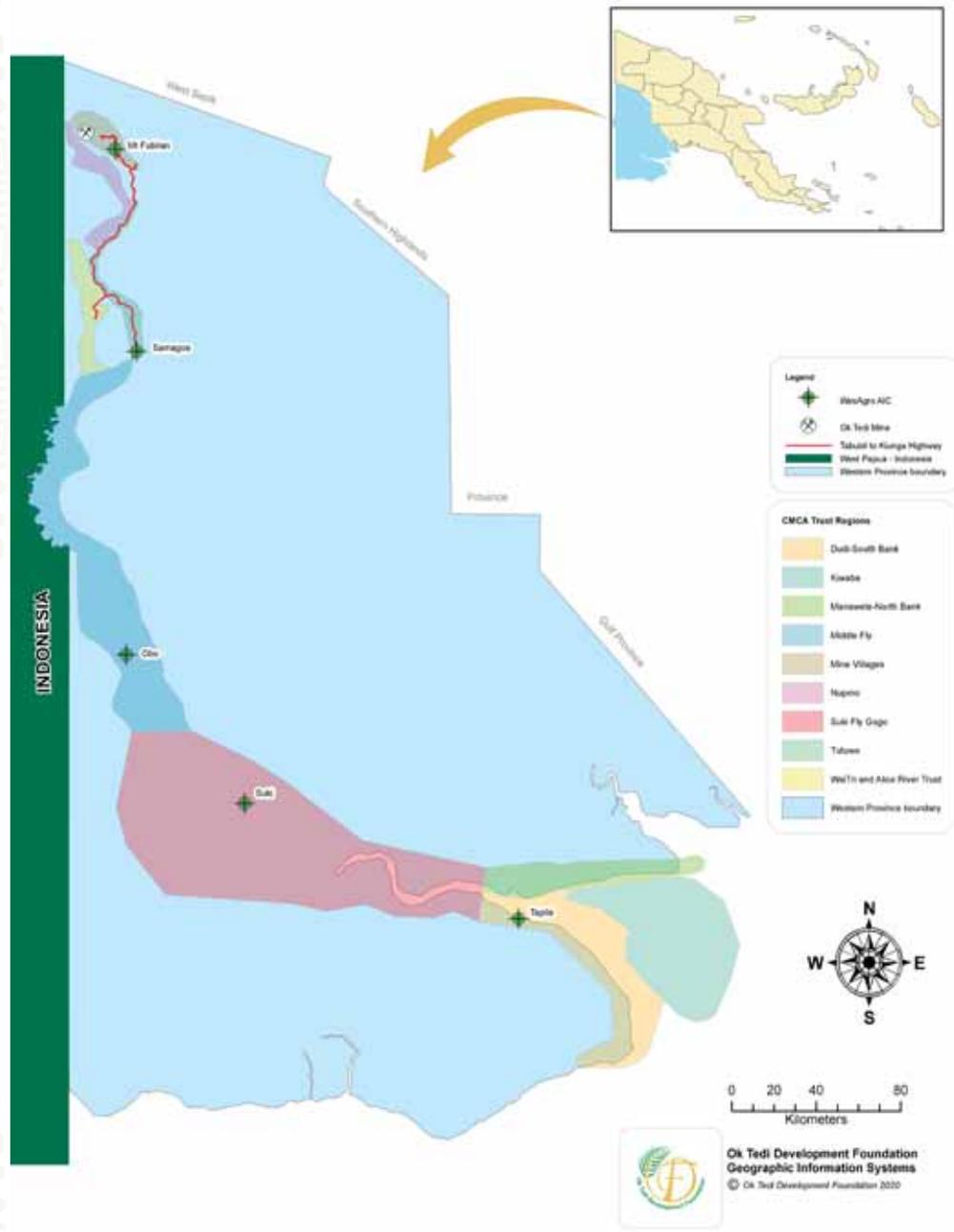




2019 ANNUAL REPORT

Delivering with Innovation

CMCA Communities and Agro Industrial Centres



158
Villages across the
CMCA corridor



14
8 CMCA Trusts & 6
Mine Villages



7
Operating offices



53
Dedicated staff



Picture This Page:
Team travelling down the Fly River for OTDF
operations

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Front Cover:
Samagos vanilla trials

Back Cover:
It's who we are

BOARD AND EXECUTIVE TEAM GOVERNANCE

Experienced Board & Executive Management Team providing leadership for OTDF servicing the CMCA communities

Board includes OTML, State and Provincial Government representation, as well as Executive Directors representing women & youth and each of the North, Middle and South Fly Districts



Directors

- Mr Musje Werror, Chairman, OTML
- Mr Harry Kore, Director, Department of Minerals Policy & Geohazards Management
- Mr Kuam Sanewai, Director, OTML
- Mr Robert Kaiyun, Director, Western Provincial Administration

Associate Directors

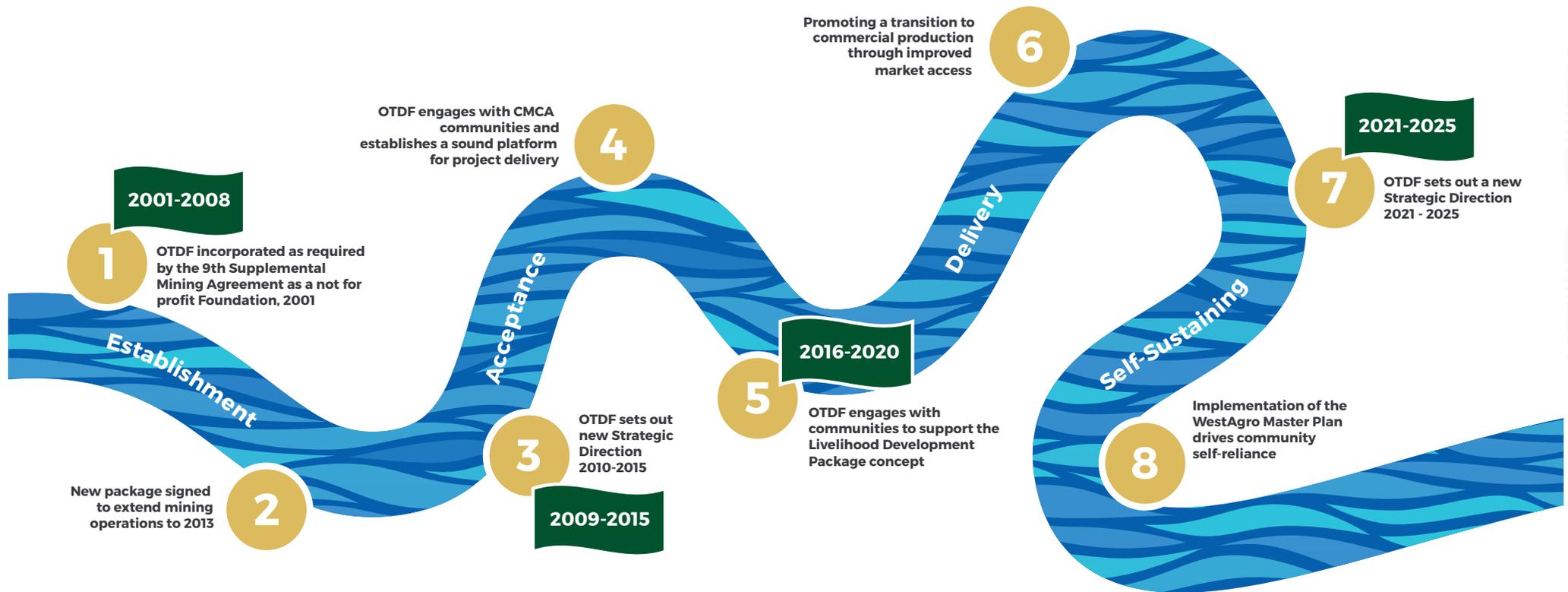
- Mrs Noni Dukumun, Associate Director Women and Children
- Mr Lucas Maino, Associate Director North Fly
- Mr Richard Zumoi, Associate Director Middle Fly
- Mr Aniba Samo, Associate Director South Fly

Executive Management Team

- Mr Ian Middleton, Chief Executive Officer
- Mr Havini Vira, Executive Manager Program Services
- Mr Michael Apollo, Executive Manager Corporate Services

Journey and Vision

Improve self sustainability and the quality of life of Western Province communities



Ok Tedi Development Foundation (OTDF) was established under Clause 6 of the Mining [Ok Tedi Mine Continuation (Ninth Supplemental) Agreement] Act 2001 with its tax-free status enshrined in the same legislation.

OTDF's long term Vision is to *Improve self sustainability and the quality of life of Western*

Province communities with consideration for the people of the Telefomin District of the Sandaun Province.

The four key Principles of the OTDF Strategic Direction 2016-2020 underpinning all OTDF's strategic engagement with stakeholders, and guiding day to day operations are:

- Effective and efficient implementation of development programs in priority sectors
- Strengthened partnerships
- Open and transparent communications
- Appropriate and accountable financial and operations support systems

FROM THE CHAIRMAN

Musje Werror



How time flies with another exciting year gone by with OTDF continuing to build on the successes of past years and achieving another significant step towards realising its long term vision.

Safety performance continues to be maintained with no serious incidents recorded in 2019 and the 2 million hours Lost Time Injury (LTI) free milestone expected to be surpassed in January, 2020. A great achievement considering the challenges faced by the OTDF team when working in remote communities.

Efficient and timely project implementation remains a strong focus for the OTDF team and significant improvements have been made which has contributed to a reduction in a back log of projects with 71% delivered as opposed to 58% in 2018.

The annual OTDF communication patrols to the 158 Mine and Community Mine Continuation Agreement (CMCA) villages, were also safely completed this year with a welcome return to a patrol with OTML Community Relations (CR) in December to the South Fly district.

The combined patrol proved very successful with both teams being able to respond immediately to OTDF and CR related concerns. The combined patrols will be a common feature in the OTDF and OkTedi Mining Limited (OTML) stakeholder engagement plan from 2020. During the

patrols, the team conducted community surveys and workshops. The information gathered will be used in compiling the next OTDF strategic business plan for 2020 to 2025. Interestingly the five main issues expressed by the communities were health, services delivery from the Fly River Provincial Government and PNG Sustainable Development Program (FRPG and PNGSDP), economic development, education and transport & infrastructure, which closely aligns with the OTDF's business plan priorities.

The highly anticipated WestAgro project, which will become the future sustainable industry for the Western Province, continued to be refined with IAI and included growing interest from various stakeholders including OTML, Provincial Government, communities, NGOs and donors willing to participate in the project.

Quarter 2 2020, is expected to see the official launch of the project at Samagos in Kiunga where the North Fly Agriculture Industrial Centre (AIC) will be constructed. A first of three AIC's proposed for the CMCA corridor, the Samagos facility will provide extension training, nursery and cultivation support for vanilla, rice and maize farming families across the North and Middle Fly Trust regions.

OTDF continues to maintain a strong focus on governance, and prudent management of funds belonging to the Mine Villages and

CMCA communities. Successively since 2009, OTDF has been able to achieve unqualified financial accounts from OTML's external auditors.

The journey continues and the OTDF Vision is now becoming more of a reality than just a dream. It has taken ten years to get to where we are today and it would not have been possible without the foresight, dedication and undivided commitment and leadership from the Chief Executive Officer (CEO), Ian Middleton. Ian will be handing over the reins to a new CEO in March 2020 while he focuses on implementing WestAgro. Ian's efforts have been recognised by the communities, the Provincial Government, OTML and other stakeholders and I am confident he will continue to deliver with great passion in his new advisory role.

I take this opportunity to also acknowledge the OTDF Board, Management and Staff, OTML Board and Management, the community leaders and members for their continued confidence and support towards the Foundation.

Development Targets

MISSION:

Wise management of funds and programs to realise the development aspirations of community partners by delivering with innovation

2016 - 2020 THEME:

Community financial self-reliance through socio-economic initiatives and improved infrastructure

Effective and efficient implementation of development programs	Strengthened partnership	Open and transparent communication	Appropriate & accountable financial and operations support systems
2016 - 2020 Targets	2016 - 2020 Targets	2016 - 2020 Targets	2016 - 2020 Targets
Strategic oversight and alignment of OTDF results and sector headline indicators with Provincial and National policies and plans ●	Focus on FRPG Provincial Growth Centres for programs, including infrastructure development and service links ●	Incorporate OTDF internal and external communications channels and key messages, including the role of Radio Fly, into the Communications Policy ●	Enhance OTDF staff and stakeholders' skills and knowledge of M&E ●
Evaluate Village Development Fund projects and incorporate lessons into new designs ●	Advocate with FRPG for formal PEC recognition of OTDF as a preferred implementing partner ●	Focus Communications Policy key messages on: 1. Advocacy for the 2016 Strategic Plan ● 2. Engagement with relevant National and Provincial government agencies to support 3. The five key sectors of engagement ●	Consolidate and fully integrate M&E systems, headline indicators and baselines for reporting results ●
Evaluate all TCS and high impact projects with a focus on sustainability and lessons learned, then incorporate those lessons into new designs ●	Support the Provincial Administrator to establish a Provincial Roads Authority ●		Consolidate performance-based HR systems and KPI's to align with M&E ●
Advocate and collaborate with the DNPM and FRPG for sustainability of Provincial infrastructure including options to prioritise TCS programs, and allocate PNGSDP long term funds for repairs and maintenance of existing and planned assets ●	Access funding from other sources including: 1. DFAT Business Partnerships Program ● 2. PNG Incentive Fund ● 3. LNG Projects for Province-wide priorities ●	Use appropriate mobile and internet technologies for Communications Policy implementation, data collection and results reporting ●	Incorporate OTDF staff 'work time' into Attache job costing and expenditure reporting ●
Promote developments that position Western Province as an agriculture and forestry focal Province ●	Explore options for accessing Trust funding for development priorities after the current Mine Life Extension period of 2025, including using accrued interest from Trust investments ●	Implement the OTDF Communications Policy, including annual joint communication patrols by Associate Directors and Advisory Committee members, Village Planning Committee and Trust Chairmen, Women's Association Presidents, OTDF and OTML Community Relations ●	Utilise Attache to generate timely financial reports ●
Promote utilisation of all Fly River jetties as access points to Fly Warrior, Fly Zamby and Fly Hope ●	Establish appropriate mechanisms for engaging non-CMCA communities ●		Consolidate and maintain shared filing systems and data repositories using appropriate technologies and controls ●
Target Trust education sponsorships towards development needs in the health, education and agriculture sectors ●	Increase community, private sector, government and non-government participation in program design and M&E ●		Provide access to OTDF policies and procedures in up-to-date manuals, including Finance, HR and M&E ●
	Provide business advisory services to support SMEs, Regional Women's and Youth Associations transition to full operational independence ●		Evaluate & enhance Management and Staff capacity to manage outsourced project implementation services ●
	Work with development partners to actively manage risks associated with program and project implementation ●		Incorporate accountabilities and KPI's into Terms of Reference for all OTDF Committees (Risk, Safety, Disciplinary, Housing, Tender Evaluation and M&E) ●
			Support Trusts' management of investment portfolios and ensure that the Trust Investment Guidelines remain relevant to the operating environment ●
			Maintain audit and statutory compliances for OTDF, and all CMCA Trusts, Trust Investment Syndicates and Companies ●
			Transition to a fully independent OTDF IS system with related policies and procedures ●

Key: ● Target achieved 20/32 (63%) ● Target mostly achieved 9/32 (28%) ● Target not achieved 1/32 (3%) ● Target changed 2/32 (6%)

* This shows development target progress over the first four years of the 2016 - 2020 Strategic Direction

2019 HIGHLIGHTS



4 Community Learning Centres built

Over 60,000 Eaglewood seedlings distributed



300 Water tanks for South Fly delta communities



PGK 10.2 Million return on all Trust investments



6 Secondary & High Schools setup for E-learning

12km Road upgrades



1,432 Students for FODE and Adult Matriculation



473 Student sponsorships

143

CMCA villages visited



Over 11,000 Community members consulted



293 Women received PGK677,000 in SME loans



54 tonnes Cuplump rubber exported by Fly Rubber

Board Commitment



OTDF Board Chairman addressing Suki Fly Gogo villagers at Pukaduka #1 in the South Fly

The OTDF Board comprises representatives from each of the Western Province North, Middle and South Fly Districts, the Provincial Administrator, PNG Department of Minerals Policy & Geohazards Management and OTML.

A number of Board members have been present since 2010, providing leadership and stability to the Foundation.

In 2019 the Board held four formal meetings and executed their duties as per the PNG Companies Act and OTDF Constitution.

Meetings included a commitment to information dissemination within CMCA communities.

FROM THE CHIEF EXECUTIVE OFFICER

Ian Middleton



Welkam olgeta to our tenth annual report, highlighting a decade of development delivery within the CMCA corridor. OTDF continues to be a safe, transparent, well governed and resilient organisation that has enabled our CMCA community partners to realise a future of financial self-reliance. Changed attitudes, trust in the organisation, political will and implementation of the WestAgro Master Plan are the key enablers for a new strategic direction from 2020 to 2025 with a development theme of *“Achieving CMCA Community Self-reliance”*.

OTDF engaged an independent mid-term review of the current strategic direction, adding widespread CMCA community consultation, OTML management, OTDF board, management and staff feedback. From 2020, communities will embark upon a new era of challenges in changing the socio-economic fabric of Western Province through sustainable agribusiness, which will eventually replace the long-term dependence on the Ok Tedi mine.

This new era includes a transition in reporting against headline indicators across the organisations five key development sectors of economic development, education, infrastructure, social development and health, to selective reporting against the United Nations Sustainable Development Goals (SDG's). OTDF has identified an initial five SDG's to report against: 1-No Poverty; 2-Zero Hunger; 4-Quality Education; 6-Clean

Water and Sanitation; and 17-Partnerships for the Goals.

Future economic development for CMCA communities will be through the newly formed WestAgro Holdings Master Plan implementation. Agribusiness partner, Innovative Agro Industries began start-up operations in October on the newly acquired land at Samagos in Kiunga with nursery development and a community farmer focus on vanilla and maize. The Samagos Agro Industrial Center (AIC) will initially guide all provincial agribusiness development under WestAgro Holdings Limited, a Public Private Partnership arrangement in which OTDF and the FRPG will be the initial shareholders.

The Education Sector continues to support the nine Flexible Open Distance Education (FODE) Centers across the Province and the respective OTML, Women's Association and Trust funded scholarship programs with 430 students currently funded. These programs have provided work and career opportunities for Western Province youth and mature age students.

The Infrastructure Development Department will complete the current Kiunga water & sanitation and Oksapmin school projects then transition all Tax Credit Scheme delivery back to OTML when the new guidelines are introduced in 2020. OTDF will then focus on community infrastructure needs like the South Fly

Water Catchment project, which was completed in 2019.

Following the completion of the Women & Children's Action Plan review and resetting of women's development goals, four Community Learning Centers have been constructed and women have improved their project planning capacity, aligning projects with OTDF driven sectors.

Throughout 2019, OTDF has concluded the North, Middle & South Fly health programs and supported the Fly River Provincial Government (FRPG) to transition into a Western Provincial Health Authority (WPHA) function. The PHA will take on future responsibility for maintaining the improved level of health care achieved across the province.

The achievements outlined in this 2019 Annual Report are remarkable and a direct reflection of the partners and CMCA community stakeholders/leaders who work with OTDF and the board, management and staff. These are the people responsible for a decade of development successes and the ones that will now guide the organisation through to 2025. It is with utmost confidence in them that I farewell you all as the OTDF CEO and transition to an Advisor Impact Projects role from March 2020 to focus on the continued delivery of WestAgro and work towards the new vision of this great Foundation.

SUSTAINABLE DEVELOPMENT GOALS



In recognition of PNG's commitment to the 2030 Sustainable Development Goals Agenda, OTDF has planned to commence reporting against five SDG, namely 1, 2, 4, 6 and 17. These SDG's were selected as best representing the current programs OTDF is managing for CMCA communities.

Of the five SDG's, six SDG targets were identified along with eight SDG indicators as relevant for reporting in 2020.

OTDF has adopted PNG's localised SDG indicators that are aligned with the 2030 National Development Strategy and the Western Provincial Development Plan (2017 - 2022). The customised indicators should make it easier to integrate, contextualise and measure changes in our development programs. OTDF's three sectors of development that are aligned to the SDG's for reporting in 2020 are:

- local and regional economic development,
- education development, and
- infrastructure development.

Other than baseline SDG data collected by OTDF and OTML, other readily available sources include population census, Livelihood Development Package and village baseline work. There is no centralised Provincial or National database to download, so one of the challenges will be to develop baseline data during the deployment of various programs.

To better understand the importance of SDG's for the common good of all, OTDF plans to partner with government agencies, local business houses and other civil groups within the province to address development issues. Activities such as workshops, meetings, awareness and advocacy are important avenues to strengthen the partnership in how SDG data is collected, analysed and provided to end users.



End poverty in all its forms everywhere

By 2030, eradicate extreme poverty for all people everywhere, currently measured as people living on less than US\$1.25 (PGK4.25) a day



End hunger, achieve food security & improve food nutrition & promote sustainable agriculture

By 2030, double the agricultural productivity and incomes of small-scale food producers, in particular women, indigenous peoples, family farmers, pastoralists and fishers



Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

By 2030, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university



Ensure availability and sustainable management of water and sanitation for all

By 2030, achieve universal and equitable access to safe and affordable drinking water for all



Strengthen the means of implementation and revitalise the global partnership for sustainable development

Encourage and promote effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships

CORPORATE SERVICES

*An experienced team
facilitating over 10 years
of sustainable community
projects, including Human
Resource, Occupational Health
& Safety, Information Services
and Finance functions*



Corporate Services

OTDF has an experienced Corporate Services team that provides a wide range of support functions to enable safe, timely delivery of programs contributing to the Strategic Plan outcomes. The team operates OTDF as the leading not-for-profit community service provider in Western Province through good governance, accountable systems and processes. These processes support the field implementation teams in each of the Sectors.

Occupational Health & Safety is the highest priority, especially for teams operating in challenging locations across the CMCA corridor. In 2019, OTDF recorded only 1 significant and 10 minor incidents, with no Loss Time Incidents in the past eight years.

Finance and Administration manages all of the financial transactions for OTDF and reports on the financial position of the Trust funds and other donor accounts. The Team manages internal cost control, monthly reporting, invoice payments, reconciliation of the 65 general ledger accounts, organises audit and statutory reporting requirements and payroll.

The Information Services (IS) provides reliable computer services and software capable to enable OTDF staff to effectively manage their day to day work.

Introduction of new technologies and software has required regular upgrades of hardware to ensure OTDF can maintain up to date communications and document management system including file storage and backups. OTDF maintains a communication network with field bases to enable timely communications, planning and reporting to Lead Managers. The IS team also provide support to Sector Managers with specific data software needs and organises computer training.

The Procurement and Logistics team is tasked with sourcing goods and services, preferably from Western Province suppliers where they can meet the quality and competitive pricing. Logistics for various projects can be challenging, especially the delivery into remote areas with no road access, and the OTDF team are very experienced in freight deliveries enabling projects to proceed.

Supporting all OTDF staff is the Human Resource (HR) team who work closely with management to implement HR Policies and Guidelines, support for upskilling and training, performance reviews and implementation of remuneration packages.



Brainstorming Sustainable Development Goal reporting

Human Resources

OTDF values its staff and contractors who are integral to the success of the Foundation. OTDF is able to attract and retain dedicated quality staff who can work together to meet community expectations for service delivery. The HR team works closely with managers and staff to recruit, identify training needs and facilitates training and competency development within a safe and dynamic work environment. Staff numbers include 53 permanent staff – of which 42 are males and 11 females.

Staff development training included practical courses in 'Change Management' and 'Monitoring, Evaluation and Reporting', which supports the changing business environment OTDF operates in. These skills will support staff transition to collecting SDG metrics, improved project performance monitoring and measurement of change following village development program implementation. A further 12 staff attended an 'Effective Report Writing' workshop.

OTDF staff are encouraged to continue further part time higher education and in 2019 this included; three staff continued with their in-country Masters' programs, one commenced her Diploma in Business Program, two completed a Project Management refresher course, two continued Certified Practising Accountants (CPA) examinations while another three attended a PNG CPA conference.

Continual review and amendments to HR Policies included the Field Base Policy and the Staff Retention Policy. Improvement in policy and procedures provides clarity and efficient administrative support including greater compliance. Travel administration has been decentralised which has reduced the amount of paperwork for HR.

Local Hire Employees

OTDF has been recruiting local employees from the CMCA region and Western Province and has promoted local talent, giving them the opportunities to further develop their career within the organisation, either through training or part time education. With changes in the business many staff have successfully multi-skilled, taken on responsibilities and duties outside of their initial skillset. Local staff are now taking on managerial roles including as Finance Manager, Coordinator Monitoring & Evaluation and Team leader of Procurement and Logistics.

Occupational Health and Safety

Mandatory occupational health and safety training for all our staff continued in 2019. OTDF has adopted the OTML risk-based management systems to manage the operational risks for field and office work. It was another safe year for our staff achieving over 1.9 million man hours LTI free since 2010. The team continued to complete proactive safety measures including daily pre-start meetings, safety "Kibung" fortnightly, workplace inspections and job safety analysis and observations coupled with "Take 5's" and inductions. Training continued with various courses run for staff and contractors. All staff completed an annual medical assessment to ensure they are personally well and healthy.

Wellness activities involving staff and families continued with awareness talks, physical workouts and sports. A highlight included the Kiunga Fun Run to raise funds for the Kiunga General Hospital. With a theme of "Run for a Sustainable Future" OTDF solicited support from OTML, local businesses and government agencies in the North Fly District to participate. With 300 runners entering, the Fun Run was also an opportunity to promote healthy living and wellbeing in the community.



Staff Numbers by Departments		Gender		Locals
		Male	Female	
Executive Management	4	3	1	
Corporate Services Division	22	18	4	4
Program Services Division	27	21	6	8
TOTAL WORKFORCE	53	42	11	12

2019 Training & Development	
External Training	13
Internal Training	52
Professional Certification	2
TOTAL TRAINING	67

Musje Werror thanking the Middle Fly Womens' Association for donating dinghies and outboard motors



Communications

OTDF is committed to listening and communicating information to all our stakeholders, especially our CMCA communities along the Fly River.

OTDF engages with the community through various means including the annual patrols to all of the 158 villages in the CMCA corridor and mountainous areas. Information is also disseminated through formal meetings with Trustees and village representatives.

In 2019, OTDF teams carried out its own patrols to villages in the North and Middle Fly regions, as OTML community Relation staff were unavailable as they assisted with National Identity Registrations. In December, a joint OTDF/OTML patrol was organised to visit the South Fly communities.

This year, the patrols allocated more time in each village, organising small workshops to gather feedback on OTDF programs and to hear from the villagers on what were important issues facing their family and communities. This information has been analysed by OTDF for each village and district, providing valuable feedback on what are the key issues. The information will be used to assist in development of the 2020-2025 OTDF Strategic Business Plan. Key issues tended to focus on the OTDF priority strategies of Health, Education, Livelihoods and Economic Development.

OTDF also uses these meetings to provide further information on existing program delivery and processes for applying for projects. A high level of interest was shown by all villages on the proposed WestAgro Master Plan and its staged implementation. Most villages and districts have been engaged with various pilot agricultural programs including eaglewood, rice, rubber, livestock and vanilla and leveraging upon these successes is a village priority to improve livelihoods.

The Patrol was completed successfully with a total of 143 villages engaged. This year a number of the OTDF Board members were able to take time to participate in the Middle and South Fly patrols, observing and providing valuable input into the discussions and experiencing the communities interaction.

OTDF media unit was proactive throughout the year creating supportive material to the OTDF program managers for community dissemination. The team also created marketing and newsworthy material for inclusion in the mainstream newspapers, television, radio and social media. The Fly Breeze is the key monthly newsletter that covers OTDF activities and news, with 11 issues circulated widely to communities and partners in Kiunga and Port Moresby. The team is currently facilitating an update of the OTDF website, which is due for release in mid-2020.

TRUST ADMINISTRATION



Managing the development and investment funds for the 8 CMCA Trusts and their subsidiary companies consistent with the 2001 CMCA Agreements. In 2019 the Trust Investment portfolio returned PGK 10.2 million



CMCA Trust Administration

The OTDF Trust Administration Department manages the Development Funds paid annually to the 8 CMCA Trusts as directed by the CMCA Agreements. This includes organising Board of Trustees meetings, independent audited accounts, governance and ensuring that correct processes for project identification and approval follows Trust guidelines.

During the year, members of the Trust Administration team actively participated in the annual Communication Patrol and attended Trust Meetings, Syndicate-Advisory Committee meetings, Women & Children Trust meetings, Village Planning Committee Chairmen's meetings and project site visits to address community issues.

Trust Administration has oversight responsibility for the PGK 117 million portfolio of property, aviation and shipping assets owned by the 8 CMCA Trusts.

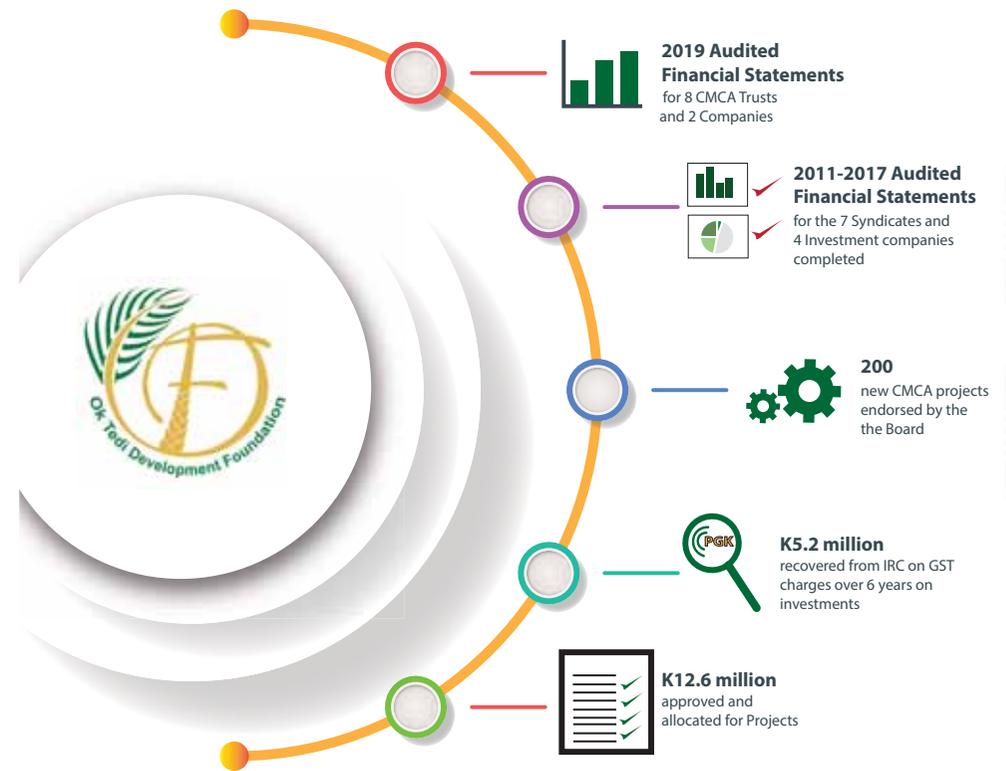
In 2019, 200 new CMCA projects worth PGK 12.6 million were endorsed by the Village Planning Committees and approved by the Trusts. This is a 45% increase in expenditure compared to 2018. The increase in funds was due to resolution of the South Fly court case and release of funds for pre-approved projects. The highest level of expenditure (PGK 4.4 million) was directed to the education sector including FODE, Adult Matriculation and scholarships.

Over PGK 3.3 million was allocated to infrastructure projects, PGK 2.9 million to local and regional economic development, PGK 1.1 million to community and social development and PGK 0.9 million to health initiatives.

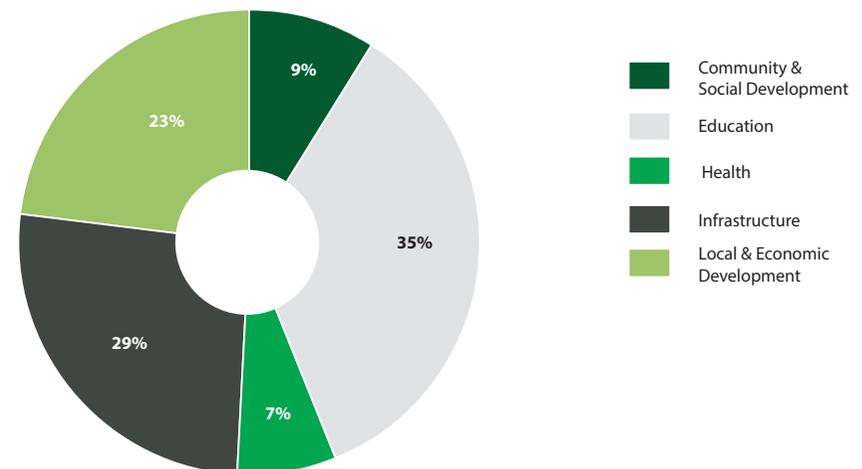
In 2019 the outstanding 2018 Audited Financial Statements for the eight CMCA Trusts and two subsidiary companies for Middle Fly Investment Limited and Upper Lower Ok Tedi Limited were presented to and approved by the respective Board of Trustees/Directors in the last meeting for 2019. Likewise, the 2011-2017 Audited Financial Statements for the 7 Syndicates and four Investment companies were finally completed by DFK Mayberry Auditors and presented to and approved by the eight CMCA Trusts and the Syndicate & Advisory Committee in the last meetings for 2019.

The current term expired for Trustees, and the appointment of 40 new local Trustees was made with their terms effective from 01 Jan 2020. The Trustees will participate in Director/Financial training to fully understand their roles and responsibilities prior to the start of the first trust meetings in 2020. In an innovative role, the current Trust Chairmen will continue as Advisors to the new cohort of Trustees for a further 12 months to maintain continuity on major impact projects in the communities and support the delivery of the WestAgro Master Plan.

2019 Achievements



Total Expended Funds by Sector - PGK12.6 million



Trust Investment Returns

Asset	Investment START DATE Per Lease	Payback END DATE Realising Original Capital Cost	Payback Period To Realise Capital Cost (In Years)	Investment Cost (PGK)	Current Annual Payback (PGK)	Total Capital Cost Recovered Following Payback Period (PGK)	Years of Current Lease Agreements	Additional Return Value (PGK)	Income Generated For Year Ended 31/12/2019 (PGK)	Income Generated As at 31/12/2019 (PGK)	Projected Return on Investment as at 31/12/19 (PGK)
VESSELS											
Passenger Ferry			0	6,448,805	0	6,448,805	0	0	0	0	0.00%
Cargo Ship	01-Jan-13	01-Aug-22	9.6	18,869,377	1,965,986	18,869,377	15	10,620,414	1,965,986	13,761,902	56.28%
Research Vessel	01-Jul-12	01-Oct-21	9.4	5,337,674	569,028	5,337,674	15	3,197,747	569,028	4,267,711	59.91%
Total - Vessels				30,655,856		30,655,856		13,818,161	2,535,014	18,029,613	45.08%
AIRCRAFTS											
Twin Otter P2-IRM	01-Jan-13	01-Apr-23	10.3	17,382,881	1,692,034	17,382,881	15	7,997,636	1,692,034	11,844,241	46.01%
Twin Otter P2-IRN	01-Jan-13	01-Apr-23	10.3	16,511,655	1,609,232	16,511,655	Sold-Aug2018	14,686,400	1,609,232	31,198,055	88.95%
Total - Aircrafts				33,894,536		33,894,536		22,684,036	3,301,266	43,042,296	66.93%
PROPERTIES											
Office Complex	01-Jan-14	01-Jan-23	9.1	7,724,636	852,754	7,724,636	10	802,905	852,754	5,116,524	10.39%
Housing Estate	01-Feb-15	01-May-23	8.8	6,528,468	743,311	6,528,468	10	904,642	743,311	3,654,612	13.86%
Cassowary Hotel	01-Jul-18	01-Feb-37	13.9	37,997,870	2,726,500	37,997,870	20	16,532,130	2,726,500	3,810,000	43.51%
Total - Properties				52,250,973		52,250,973		18,239,677	4,322,565	12,581,137	34.91%
TOTAL				116,801,365		116,801,365		54,741,874	10,158,845	73,653,046	46.87%

OTDF manages Trust Investment funds through a four pronged strategy which ensures the protection of capital and drives stable returns for future growth, all at minimal risk to ensure available funds for future generations.

In 2019 the investment portfolio built on long term cash flow by continued investment in high yielding, high coupon inscribed stocks. Current investments alone will realise a coupon income of PGK 26.9 million over their life.

In 2020, it is expected that the global Covid-19 pandemic will increase pressure on interest rates payable, giving rise to opportunities for investment in Inscribed Stock at higher yields. Added portfolio income is expected with returns from the Cassowary Hotel with finalisation of the lease agreement with Coral Sea Hotels anticipated by mid-2020.

MV Fly Explorer leased to OTML for environmental monitoring



WESTAGRO PROGRAM



Driving an aspirational step change from subsistence to commercial farming, WestAgro can develop long-term sustainable Agribusiness in Western Province



WestAgro Program

In 2019, significant steps were made towards implementation of the WestAgro Master plan with various partners and Innovative Agro Industries, providing business advice. The Master Plan incorporates all key components for future agricultural development and production across Western Province. The plan involves both community smallholder service and commercial nucleus estate hubs to develop the long-term sustainability of agribusiness across the Province.

During 2019 the focus was on establishing the appropriate business structures and marketing the concept with potential Provincial and State partners. The Plan has attracted considerable interest within the public, private sectors and community farmers. The OTDF CEO continued marketing the Plan, targeted to seek external funding support for the 2020 start-up programs. By year end, strong interest was shown by the FRPG, OTML, Mineral Recourse Development Company (MRDC), Australian Department of Foreign Affairs and Trade (DFAT), Kumul Agriculture Holdings, Mineral Resources CMCA Holdings (MRCMAH), Mineral Resources Ok Tedi 2 (MROT2), Mine Villages Royalty Trust, Mineral Resources Star Mountain (MRSM), CMCA Women's Associations and the World Bank.



International vanilla expert impressed with Nomad farmers

The Plan includes establishment of three Agro Industrial Centres, at Samagos in the North Fly, Kaviananga in the Middle Fly and Suki in the South Fly district. A 2020 funding commitment has been made by OTML and the Western Province Governor to support the development of the Kiunga AIC at Samagos to develop a highly intensive commercial vanilla production farm and vanilla bean processing facility. The farm will also provide smallholder growers with training, knowledge, agronomy advice and

supervision, variety research leading to propagation material, beans for curing and product sales.

OTDF with IAI consultants completed a preliminary vanilla survey with various farmers in North and Middle Fly. A field trip to Sepik Province, Maprik and Nomad farmers to review farming practices and collect propagation material was completed.

The potential for WestAgro was highlighted by international vanilla expert, Gifford Laube;

"It is no exaggeration to say WestAgro has a unique opportunity to build something better, something that can capitalise on all the great potential that PNG has to offer"

During the year, WestAgro Holdings Limited was established as the operating company, a constitution was written and inaugural Directors from OTDF and the FRPG were nominated.

Other work that commenced with AIC support was establishing maize trial plots with North Fly farmers to determine growing requirements, seed type, fertiliser rates and potential yields. The opportunity exists for local farmers to grow chicken feedstock for the Mt Fubilan chicken project and partially replace expensive feed grain imports from Port Moresby.

Furthermore, OTDF is hopeful that all lessons learned from successful small block holder rice trials will be consolidated into a larger, Middle Fly research and development program in 2020.

Livelihood Development Package

Eaglewood & Rubber Program

Eaglewood Development

The Eaglewood program has progressed well with over 326,000 seedlings planted in 45 villages across the North, Middle and South Fly Districts. Following the 2018 distribution of over 172,000 Eaglewood seedlings, a further 60,800 seedlings were imported from Vietnam and distributed into CMCA villages in 2019. No further seedlings are expected to be imported with established Seed Production Areas now in production. The first 3,000 seedlings were cultivated at Aiambak and distributed across Middle Fly villages while a significantly larger quantity was traded in South Fly villages by industrious farmers.



Processed agarwood

Field visits identified matured trees (those with a minimum 14 cm trunk diameter at breast height) for inoculation in 2018. From the 434 inoculated trees, a total of 295 trees were harvested in 2019 for chipping and trial distillation to extract the oils at the University of PNG (UPNG).

An initial 4.5 kg of agarwood chipped from the trees was shipped to UPNG for distillation training and consequent oil extraction in August 2019. OTDF staff were trained in steps involved in preparing agar for processing, operation of the distillation machine and final oil extraction. Further training is planned in mid 2020.

Additional agarwood chips were graded, valued and sold to buyers across the West Papua border to determine a baseline value. This resulted in an average return of PGK 150 per tree. Buyers in Port Moresby and throughout Asia will be investigated in 2020.

A further inoculation of 566 eaglewood trees is planned in early 2020 to achieve a target sample of 1,000 trees. This sample size is sufficient to determine the resources requirements for processing and value of the agarwood for potential inclusion into WestAgro.



International rubber expert demonstrating rubber tapping techniques to farmers

Rubber Development

The rubber program continued in the Middle and South Fly regions with nurseries at Aiambak, Nakaku and Tapila providing 245,000 seedlings that were budded with high yielding rubber clones. A tree replacement and infill plantings program is underway.

Fly Rubber Limited exported three shipments of raw cup rubber in 2019 (54 tons) to OLAM International in Malaysia. There was also a 6 tonne shipment to Galley Ridge in Central Province. In 2020, Fly Rubber Limited will procure latex processing tools and distribute to farmers to increase production. Sales are expected to continue domestically with Galley Ridge.

In 2019 an independent review was undertaken by an international rubber industry expert engaged through OTDF's WestAgro partners, IAI. The review team visited rubber growing sites and interviewed stakeholders over a week. A report was prepared that compared Western Province Rubber practices and economics to other Asian rubber producers data. The report highlighted global issues of over supply compared to market demand and high freight costs. Several options were presented to improve the rubber industry productivity, marketing options and reduce costs. These findings will be reviewed by associated stakeholders in 2020, with an aim to improve the rubber business.

Livelihood Development Package

Rice & Maize Program



Harvesting rice at Kaviananga

Rice Development

The development of a Western Province rice industry continued in 2019, with local farmers planting and harvesting of grain for seed stock and some consumption. OTDF lodged a PGK 3.8 million funding submission with the PNG Incentive #4, to develop the 40 hectare large scale dryland rice and irrigated trials at Kaviananga.

The submission included presentations to Incentive Fund staff, supporting documentation and improvements to the submission. The trial will test two suitable varieties selected from Trukai and National Agriculture Research Institute and two proven varieties from the Philippines. The trials will involve both traditional manual tillage using small one hectare plots and modern techniques using tractors and farming equipment. Weed and pest control, fertiliser rates and fertility tests will be completed to determine optimum growing conditions and controls.

This Kaviananga rice project application is in the final review with a decision expected by May 2020. This project will provide valuable information on the potential for commercial scale milling and packaging, and marketing across the wider Western Province.

Maize Development

In October the WestAgro start-up plan at Samagos was initiated with the maize stock feed out grower program. Farmers from the North, Middle and South Fly Districts were trained in December and returned to their villages with chicken manure and maize seeds to cultivate their trial plots. Based on initial yields the smallholder program will be expanded in 2020. Success of the maize program will reduce feed costs and provide local community income.

Management expects the farm to be completely sustainable and declare a first dividend to shareholders by the end of 2020, a significant milestone in only the second full year of operations. It is also planned to commission the water bottling plant, broiler expansion and whole chicken manufacturing as outlined in the WestAgro Master Plan.



Maize trials realise potential

Mount Fubilan Agro Industrial Centre

The Mount Fubilan poultry farm (the Farm) produces high quality table eggs and broilers in Tabubil, sold fresh to local communities and commercial clients in the region. The Farm is the first Agro Industrial Centre (AIC) to be formed in Western Province.

The AIC was formed with the goal to provide a sustainable local poultry production that could replace imported products using modern equipment while creating direct and indirect employment opportunities for nearby residents and local farmers.

The Farm's first full year of operation sold over 2 million eggs and 3,233 broiler chickens reaching a total annual turnover of PGK 2.2 million, and declaring a first operational profit of PGK 149,673, not including management fees.

Fubilan Catering Services (FCS) the Ok Tedi mine catering company started purchasing eggs in mid-2019, and currently is the

major customer buying 200 cartons each week of the 600 cartons or over 65,000 eggs being produced.

The Farm is the first commercial poultry farm in PNG awarded the International food safety Hazard Analysis and Critical Control Points certification. In another first for PNG, the Farm procured and began using an egg stamping machine from the fourth quarter, showing the date of laying of every egg produced.

While production and sales have been very encouraging, the Farm was significantly constrained by periods of dry weather in late 2019, causing shipping delays which impacted the 2 containers of poultry feed required per month. This has constrained the Farm's ability to produce a regular supply of broilers for the live chicken meat market. These constraints should be resolved in early 2020, with the Farm targeting full production from March 2020.



Andrew Paiap, collecting fresh eggs



Potting vanilla vines at the Samagos nursery

HEALTH



Strengthening primary health care in line with the Western Province and National Health Plans has resulted in significantly improved health services and outcomes in the CMCA region



NFHSDP and CMSFHP

Program Completion and Handover

For ten years OTML and OTDF provided support to the health sector in Western Province. This financial support, which concluded in December 2018, was provided through the North Fly Health Services Development Program (NFHSDP) and the CMCA Middle and South Fly Health Program (CMSFHP). These primary health care programs were partnerships between government, church health service providers, OTML, OTDF, and Abt Associates as the implementation partner.

The installation of water tanks at the Kiunga Hospital doctors' house, Hongas Primary School, Moian Primary School and Atkamba Primary School were completed in January 2019.

The programs were officially completed on 8 February 2019, with all program assets handed over to health service partners and OTDF.

End-line Evaluation

In 2018 an evaluation of the programs was completed to determine whether they met the goal, *"To contribute towards strengthened primary health care and health services in North Fly District and Middle and South Fly CMCA Trust Regions"*, in line with the objectives of the National Health Plan 2011–2020. The end-line evaluation report was completed in April 2019. A summary version of the report was published in the Post Courier.

The evaluation report presents the significant achievements of the public private partnership during the life of the program from 2009 to 2018. The evaluation found that 75% of the approximately 800 community members surveyed felt that the program

had contributed positively to their community, while 92% of those who sought treatment at their nearest health facility received the services they had visited for, a major improvement compared to before the program.

One community member from Middle Fly District stated;

"Aiambak Aid Post improved its health services because of this program. When Abt came into the program, they changed everything. Now we have the best Aid Post in our village. The health services today are much better than five years ago."

The report included a number of high-level priorities for improving primary health care in Western Province. These priorities have been shared with the incoming Provincial Health Authority Board for consideration and include;

Governance:

- Strengthen capacity to streamline outreach services.
- Support to PHA through engaging all stakeholders in planning and delivery with clear roles and responsibilities.
- Maintaining links with national and provincial government.

Health workforce:

- Engage young local people in potential health careers.

Medical supplies:

- Prioritise development of a medical supply system in Western Province.

Health promotion:

- Social development programs needed to build understanding of individual and community health.

Maternal health care:

- Innovative strategies to increase antenatal care and supervised deliveries.

2018 Provincial Performance Results

In accordance with the 2018 Health Sector Performance Annual Report, while there were improvements in a number of indicators, overall Western Province performance declined compared to 2017. The average number of outpatient visits per person per year increased in 2018 to 2.18. In the past 5 years Western province has maintained rates that are higher than the national average. Family planning use decreased, however Western Province remained higher than the national average. The percentage of supervised births increased, as did the percentage of reports recorded in the National Health Information System. The mixed results indicate that continued support and strengthening of the health system is required.

2019 Activities at Tabubil Urban Clinic and Kiunga Hospital

In 2019, two components of the NFHSDP continued to operate. The Tabubil Urban Clinic saw 17,453 outpatients. Outpatient numbers in April and May were the highest in the clinic's nine years of operation.

Kiunga Hospital continued to operate as a district facility, with the support of three positions funded by OTML including; Medical Officer, Surgeon and Anesthetic Officer.

North Fly



57%
Facility Births



81%
Antenatal care



342
Family planning



7.3%
Low birth weight



23%
Malnutrition



57%
Measles vaccine



57
Outreach clinics



14%
Pneumonia deaths

South Fly



45%
Facility Births



63%
Antenatal care



215
Family planning



18.1%
Low birth weight



19%
Malnutrition



22%
Measles vaccine



9
Outreach clinics



1.1%
Pneumonia deaths

Middle Fly



15%
Facility Births



21%
Antenatal care



80
Family planning



1.3%
Low birth weight



15.5%
Malnutrition



7%
Measles vaccine



4
Outreach clinics



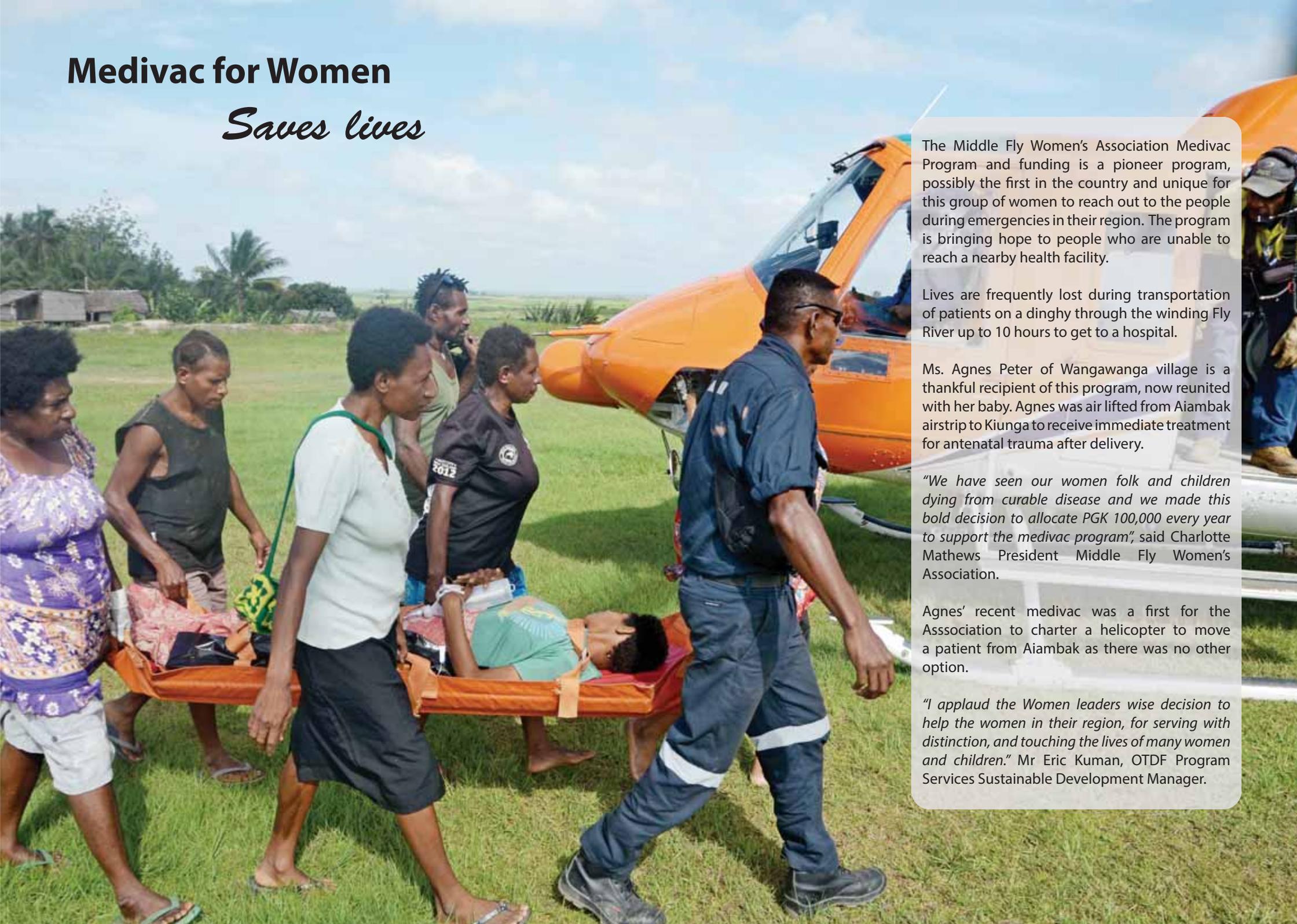
0%
Pneumonia deaths

Definition:

- *Facility Birth* - women giving birth in a health facility
- *Antenatal Care* - Pregnant women attend an antenatal care checkup
- *Family Planning* - couple years protection provided per 1,000 women aged 15-44 years.
- *Low Birth Weight* - babies born in health facilities weighed less than 2.5kg
- *Malnutrition* - children under 5 are underweight for their age
- *Measles Vaccine* - children under 5 vaccinated against measles
- *Outreach Clinics* - number of outreach clinics per 1,000 children
- *Pneumonia Deaths* - children under 5 who die from pneumonia

Medivac for Women

Saves lives



The Middle Fly Women's Association Medivac Program and funding is a pioneer program, possibly the first in the country and unique for this group of women to reach out to the people during emergencies in their region. The program is bringing hope to people who are unable to reach a nearby health facility.

Lives are frequently lost during transportation of patients on a dinghy through the winding Fly River up to 10 hours to get to a hospital.

Ms. Agnes Peter of Wangawanga village is a thankful recipient of this program, now reunited with her baby. Agnes was air lifted from Aiambak airstrip to Kiunga to receive immediate treatment for antenatal trauma after delivery.

"We have seen our women folk and children dying from curable disease and we made this bold decision to allocate PGK 100,000 every year to support the medivac program", said Charlotte Mathews President Middle Fly Women's Association.

Agnes' recent medivac was a first for the Association to charter a helicopter to move a patient from Aiambak as there was no other option.

"I applaud the Women leaders wise decision to help the women in their region, for serving with distinction, and touching the lives of many women and children." Mr Eric Kuman, OTDF Program Services Sustainable Development Manager.

EDUCATION



Improving CMCA access to quality education services, improved teacher education and training, and improved management in line with the Western Province and National Education Plans is the primary driver for improving skills and livelihoods in the CMCA region



Flexible and Open Distance Education

CMCA communities place a high value on education, as it offers a pathway for their children to become skilled and obtain employment in the formal sector, reducing poverty & illiteracy and improving livelihoods. In community surveys, education and health are priority community issues. The United Nation's Sustainable Development Goal # 4 covers quality education. The OTDF education program is providing accessible and quality education while encouraging and promoting equal gender participation. The success and sustainability of the education program after the mine closure depends entirely on creating partnerships with Government and Non-Government institutions.

Flexible and Open Distance Education Program (Year 9-10)

OTDF has facilitated a pathway in the education program so students can transition from primary and secondary schooling onto tertiary or trades education. Those who do not qualify for tertiary education can participate in non-formal training providing sustainable living skills.

The FODE program is run at a district level and managed by OTDF in partnership with the National Department of Education. The program commenced in 2015 and provides affordable learning in grades 9 and 10 through 11 satellite study centres in North, Middle and South Fly Districts of Western Province. To date, the FODE team is working

in partnership with 6 Primary Schools, 2 High Schools and 3 Secondary Schools, and has recruited 36 tutors and co-ordinators to provide support services to the students and respective FODE centres. In 2019 there were 1,432 students enrolled.

Adult Matriculation (Year 11 - 12)

OTDF has facilitated the year 11 and 12 adult matriculation program in partnership with PNG University of Technology. This program which sits outside the National High School system, enables year 10 students who do not qualify for a National High School position (due to limited places or the need to improve grades), to continue their education. It is also a pathway for year 12 and mature age students to graduate and then apply for tertiary education opportunities.

OTDF seeks to further improve the quality of teaching and learning, and significantly reduce costs through the distribution of e-tablets installed with latest up-dated curriculum and other learning enhancement study materials supplied by the National Department of Education.

In 2019, the total enrolment was 965 students (CMCA – 679 and non-CMCA – 286). The total number of subjects taken by all students was 1,506 with a year end pass rate of 80%. A number of students withdrew from studies (20%) during the year.

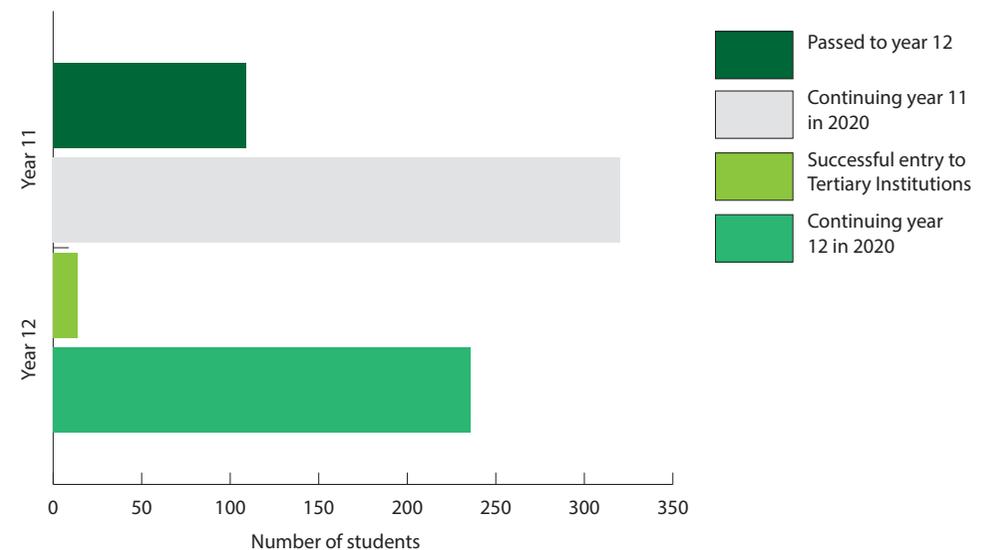
Out of the 429 grade 11 Trust sponsored students, 109 passed and will commence year 12 subjects. The remaining 320 students are still completing the required 4 subjects, to be eligible for grade 12 entry.

(Note: to complete a year level requires a pass of 4 subjects, with many students opting to complete only 1 or 2 subjects per year, usually due to annual Trust fee funding limitations).

In year 12 there were 250 current students and 14 secured places in tertiary institutions in 2020. The remaining 236 students are continuing studies in 2020 to complete the 4 mandatory subjects.

A total of 96 sponsored students studying in tertiary institutions and universities graduated in 2019. Over 45% of graduates qualified in the priority sectors of Education, Health and Agriculture. OTDF is providing career awareness during communication patrols, school visits and FODE centres to encourage students to study in these priority areas.

Under the program in 2020, 310 students will continue their studies and 209 new scholarship places are on offer, bringing the total scholarships to 519 (3 less than 2019).





Students at Tabubil secondary school

Community Education Support

The Scholarship program funded by CMCA Trust, Mine Villages and OTML Preferred Area Development (PAD) is aimed at providing further learning opportunities for men and women from the CMCA communities to continue their education in distance learning, technical colleges and universities. Higher education has enabled graduating students to engage in formal employment throughout Western Province and PNG.

Scholarship Source	Funding 2019 (PGK)
CMCA Trust	1.82 million
PAD	1.32 million
PAD Maritime	0.12 million

The demand for scholarship places increased due to parents, students and stakeholders realising the importance of education. There is increased support from parents and

stakeholders to see that this program continues to help develop the human resource across Western Province

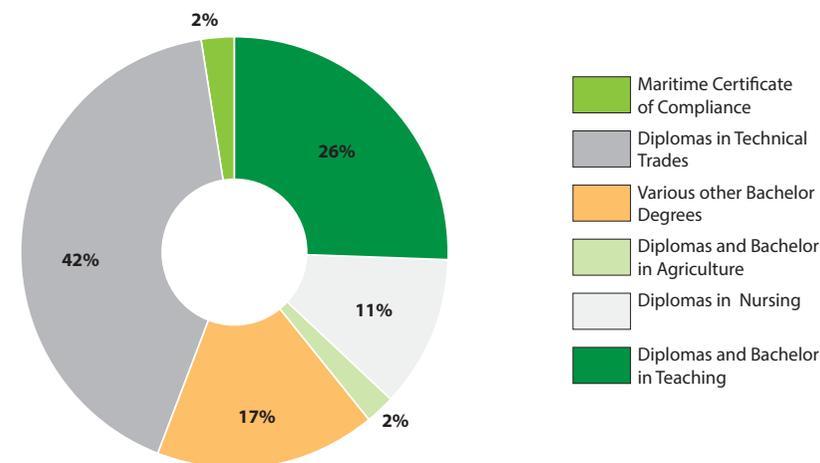
In 2019, there was a slight decrease in scholarship positions due to more stringent selection criteria being adopted with scholarships only awarded to students achieving a minimum 2.5 Grade Point Average.

A total of 473 students were sponsored in 2019 with 28% graduating successfully while 4% withdrew from studies in 2019.

From the number graduated, 39% were in the priority sectors of Education, Health and Agriculture. OTDF is providing career awareness during communication patrols, school visits and at FODE centres to encourage students to study in these priority areas.

Tertiary Graduates	Maritime & Technical Training Graduates
<ul style="list-style-type: none"> ➤ 34 Diplomas and Bachelor in Teaching ➤ 15 Diplomas in Nursing ➤ 3 Diplomas and Bachelor in Agriculture ➤ 22 various other Bachelor degrees 	<ul style="list-style-type: none"> ➤ 3 Maritime Certificates of Compliance from National Maritime Safety Authority ➤ 55 Diplomas in Technical Trades

Students completed Tertiary Education in 2019



 **28%**
Graduated successfully in 2019

 **39%**
Graduated in priority sectors

From

Western with Pride



Ricky Francis with Ian Middleton

Western Province has silent achievers who dwell in the corridors of the CMCA region and have potential to contribute meaningfully to the development of the country if given the opportunity.

This particular story showcases one of the many outstanding students who, with the help of OTML and OTDF sponsors, performed beyond expectation in their studies.

Ricky Francis hails from Karengo Village of the Middle Fly Trust Region of Western Province. His determination to complete his higher education saw him repeat Grade 12 through the FODE program, successfully upgrading his marks, enabling entry into Port Moresby Technical College. He recently graduated after two years study. Ricky spent six months to complete his National Certificate 1 (NC1) and another six months to do his NC2 before moving on to a final one year study to complete the rigorous and coveted NC3 in 2019.

This 28 year old man from Western Province received the highest award at the recent graduation ceremony. Ricky was Dux in the trade of Fitter Machinist, which included a set

of tools worth PGK 2,000 from the Australian High Commission. Ricky expressed his heartfelt thanks to all his sponsors, including the Middle Fly Trust.

Ricky was scouted by a prominent mining and oil company during his graduation and was given the privilege to travel back to Port Moresby to sit for an apprenticeship entry test. He intends to commence apprentice training after he passes the exam.

Executive Chairman for Middle Fly Investment Limited, Mr. Robin Weke said a total of PGK 198,000 was spent on Education assistance in 2019 for all their Middle Fly scholars and PGK 79,000 on Health assistance programs. He continued:

"For 2020, we will continue to allocate funding to accommodate both programs as well."

Mr. Weke was proud to play a part in Ricky's success in completing his technical training and encouraged more school aged youths to use Ricky as a role model.

Theory to Practical *on the Fly Challenger*



Susan Sampson

Susan Sampson from the Dudi trust region in the South Fly, completed her secondary education at Daru Secondary school. From there she entered the National Polytech Institute from which she graduated with a Technical Trading Certificate in Science & Technology in 2017.

In 2018, Susan applied for the OTDF managed Maritime Cadetship program and was selected as the first ever female candidate, commencing training in 2019. Susan has passed the Maritime Grades course and is undertaking her two-year sea time training to fulfill requirements of the National Maritime Authority, to be a certified ships engineer.

Susan is working on the *MV Fly Challenger* one of four OTML copper concentrate ships, transporting the concentrate from Kiunga to the Port Moresby bulk storage

vessel. When asked about her training and new job she replied with a smile;

"Learning on the job is quite different from theory work and lessons. Putting the lessons into practice gives me a hands-on learning experience in the engine room. We are put on shifts and I get to man the engine room making sure it is running smoothly. I am respected by the 14 crew members and our Captain is very supportive and at the same time very strict. I appreciate this challenge and thank OTDF for the opportunity to make my dream become reality".

Managed by OTDF since 2015, the Maritime Cadetship program has graduated four certified deck officers and two certified engineers with eight cadets currently in the program, including two females.

INFRASTRUCTURE



Infrastructure delivery is an enabler for communities to gain easier access to regional centers and government services and to get produce to market. This includes the OTML Tax Credit Scheme which has funded major infrastructure projects across the Western Province



OTML Tax Credit Scheme

The OTDF Infrastructure Development team has continued to implement OTML's Tax Credit Scheme (TCS) projects in Western and Sandaun Province.

Kiunga Water Supply Project

In the regional town of Kiunga, the current reticulated town water supply was inadequate and unreliable causing frequent water outages. OTML secured TCS funding in partnership with the District Administration to upgrade the town Water Supply at a cost of PGK 18.6 million. A new elevated site was secured for construction of two new storage tanks with a total capacity of 2.2 million litres with upgraded bore pumps, pipes and automated chlorine treatment dosing. This new plant will boost the town and commercial business water supply, meet future town expansion needs and also provide pressurised water for fire fighting. The treated water will be reticulated to over 300 houses by mid-2020.

These works started in 2019 and the construction of Tank 5 at Pivini Hill and installation of a chlorination unit for Tank 4 is in progress. Completion is expected by June 2020.

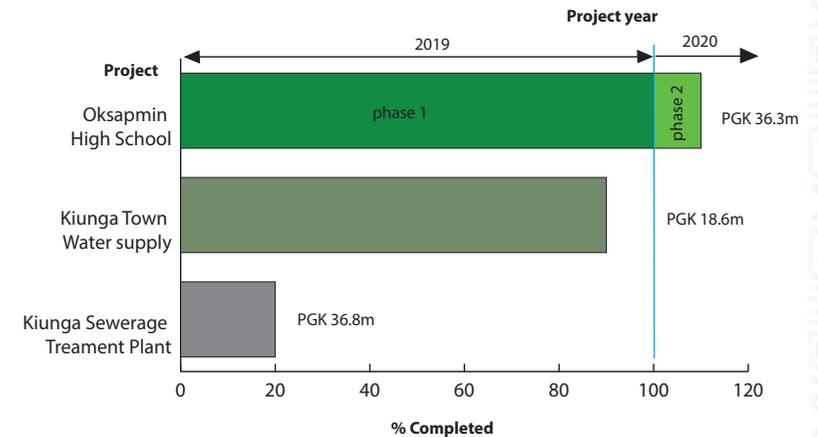
Kiunga Sewerage Treatment Plant Project

Foundation earthworks for the PGK 36.8 million Kiunga town Sewerage Treatment Plant project was delayed for over 4 months in 2019 due to wet weather and localised flooding at the site. All of the tanks, pumps and plant components are in Kiunga and ready for installation once the foundation concrete works are completed. Completion is expected in quarter 3 of 2020.

Oksapmin High School Project

Phase 1 works on Oksapmin High School project were completed in 2019 with handover of 2 double classrooms, library, administration building, science laboratory and 7 teachers houses. Phase 2 works commenced in November 2019 on construction of a mess hall, 2 male and 1 female dormitory and 3 ablution blocks. These are scheduled for completion in late 2020.

These are the final TCS projects to be managed by the Infrastructure Development team, with all future TCS projects to be managed through OTML in accordance with new TCS Guidelines expected to be introduced in 2020.



Kiunga sewerage treatment plant foundation works complete

Oksapmin Secondary School

Education comes from the heart

For the last three consecutive years Oksapmin Secondary School has topped the National grade 10 exams. Credit given to their hard work as a school complemented by support from the surrounding community.

In December of 2019 the school witnessed the launch of the second phase of the upgrade project officiated by respective stakeholders from OTML and the Member for Telefomin, Honorable Solan Mirisim.

With the project into its second phase and going to completion, the School staff and community are thankful to OTML and the stakeholders involved in delivering the project.

Mr. Simon Nimyon Head Teacher for Tekin Primary School said;

"There would be enhancement and empowerment of individual student potential to nurture in knowledge, wisdom, understanding and skills. The new quality

learning environment would provide opportunities for the students to strive to reach their full potential socially, intellectually, emotionally and physically. When the project is completed, there would be access to better learning environment thus encouraging & improving learning. Tekin Primary school is a feeder school to the Oksapmin Secondary School."

Mr. Nimyon, said that most year 8 students are sent home while few continue to year 9 in Oksapmin high school due to space availability and this project is what they needed to address this constraint.

Susanne Elit a pioneer student from Tekin Primary School to Oksapmin Secondary School has fond memories of those days was very happy when interviewed.

"It has been very crowded since Oksapmin school settled in and now that we have Oksapmin High upgraded to Secondary, this raised further issues concerning space."



New Oksapmin secondary school classroom

"As Oksapmin has its own Secondary school now, the feeder schools will be sending in a lot of students. However, currently the number of students to be selected will depend on the space available as Oksapmin Secondary is still operating alongside Tekin Primary."

"This will then mean, only above average students have the chance of continuing their education while the rest are being left out, not because they can't perform but because there is just not enough space."

"Therefore, upgrading the school facilities and infrastructure will solve these space issues.

OTDF has administered the project and provided logistical support to bring materials and skilled labor for completing the project.

The School is centered on the border of Western and West Sepik Province while isolated in the mountains of Telefomin District, only accessible by air transport or on foot.

Susanne at Oksapmin High School (then)



Susanne now a mining Engineer with OTML

CMCA Projects

The CMCA Projects team provides all infrastructure related services for OTDF, the CMCA communities and mine villages.

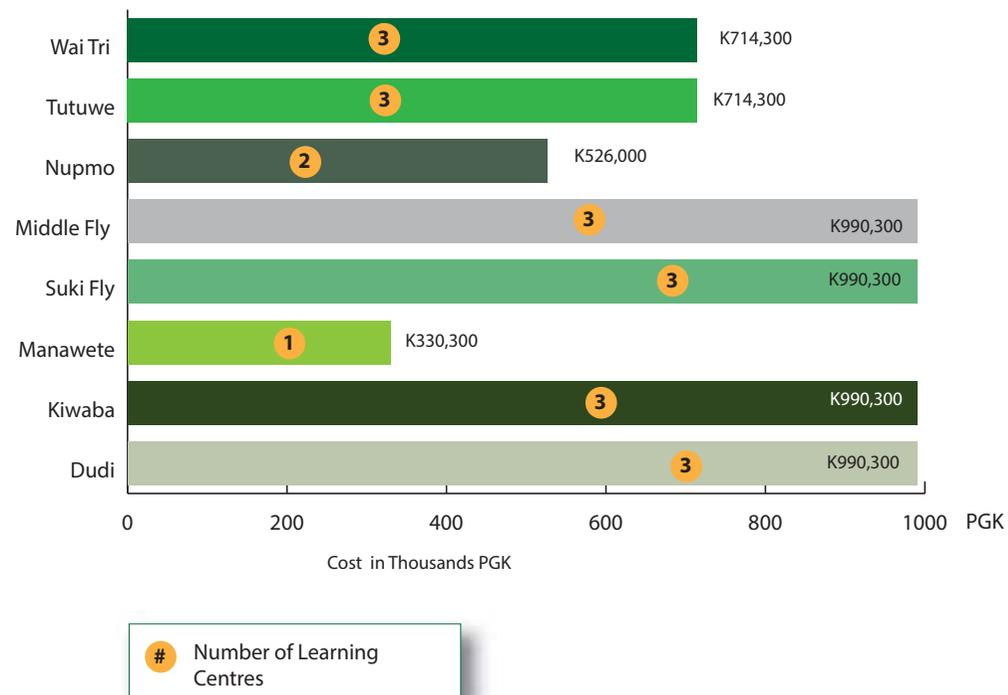
A highlight in 2019 was facilitation of the tender, material procurement and construction of an initial four of 19 Women & Children’s Association funded Community Learning Centres (CLC) in each of the North Fly Trust regions. This year also saw completion of the South Fly Water Catchment project across 50 delta villages.

Mine Village projects completed included the Atemkit village hydro-electric mini scheme that will provide power and water to 22 households and the school in the village. Additionally, two houses were constructed at Migalsim village.



Bige Community Learning Centre opened

Community Learning Centres in each Trust Regions



Clean Water & Sanitation

One of the basic requirements for healthy living is the ability to access clean water for drinking, washing, cooking and safe sanitation for human wastes. The World Health Organisation and United Nations have demonstrated that safe water and sanitation is a primary intervention to control disease and infection.

OTML and OTDF have installed hundreds of water tanks throughout the Western Province since the Ok Tedi Mine commenced operations to improve village water supplies and health outcomes. This program is still of high importance, especially as there are changing weather patterns with longer dry spells and increased population growth putting pressure on existing supplies. The need for clean water and sanitation is being addressed under various water supply projects undertaken by OTDF.

Between 2012 – 2019, a major funding package from PNGSDP, OTDF and the Manawete, Kiwaba & Dudi Trusts enabled a major South Fly water catchment project now completed across 50 villages.

In each village at least one multi-purpose building was constructed to direct rain into 6 x 9,000 litre water tanks with a total storage capacity of 54,000 litres. This has provided clean water for drinking, cooking and has released the daily burden for mothers and children having to walk long distances to fetch surface water that is often contaminated. This system can supply water following periodic rainfall, however in extended dry periods the water supply is still exhausted.

The buildings are further utilised as classrooms, churches and meeting halls.



Clean water flows into South Fly villages

*Oksapmin secondary school buildings
taking shape*



SOCIAL & COMMUNITY DEVELOPMENT



Increasing the participation of community members, especially women and youth, in planning, decision making and implementation of community development priorities



Social and Community Development Program

The Social and Community Development programs focus on increasing the participation of community members (including women and youth) in planning, decision making and delivery of community development priorities.

During 2019 the revised CMCA Women and Children (W&C) Action Plan (2019-2023) continued to be implemented. The Plan ties in with and delivers against the Western Province's Development Plans, National Medium-Term Development Plans (ii & iii) and the United Nations Sustainable Development Goals.

Community Learning Centres

In 2019 construction of four CLCs was completed in the Wai Tri and Tutuwe Trust regions. The CLCs will be a focal point for more than 30 communities in the North Fly region. Essential life skills training conducted in these CLCs included baking, financial literacy, and adult literacy. New programs will include; tourism and hospitality, sewing and carpentry/joinery. For baking training alone, a total of 160 youths and mothers were trained.

Introduction to basic agriculture short courses were facilitated by Kiunga Vocational Centre. These skills will be important as the WestAgro agricultural programs commence in 2020.



North Fly women taught essential life skills

Youth Music Training

A total of 213 youths from North Fly and Middle Fly graduated from music training facilitated by OTDF and delivered by P413 Muzique. This training was a life skill identified by W&C to give opportunity for

youth interested in music to develop their potential. It is anticipated through music training and other life skills training, youths can develop a positive attitude to equip themselves with life skills so they can develop and sustain their lives post mine closure.

Economic Development Program

Small Medium Enterprise

OTDF in partnership with the National Development Bank Limited (NDB) has created a micro loan credit scheme to support CMCA Women's Associations entrepreneurial activities. The scheme commenced in 2012 after the signing of a Memorandum of Understanding (MOU) between an initial four women's associations (Nupmo Women Association, Tutuwe Ara Women Association, Nima Ara Association and Middle Fly Women Association) and NDB. Under the MOU, total funding of PGK 1.5 million was committed to the program as security to guarantee the loans to applicants

Prior to receiving a loan, participants undertake Financial Literacy Training so they understand how the loan works, basic book-keeping and loan repayments. This training was coordinated between OTDF and the Kiunga Bank South Pacific branch.

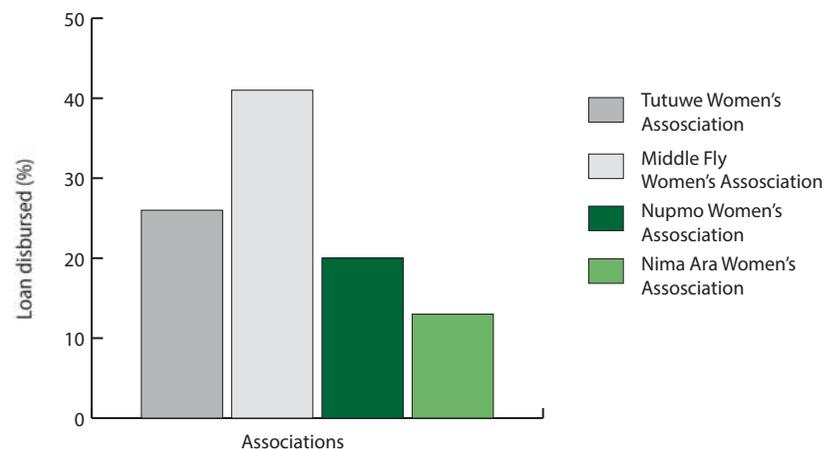
The micro loans range up to PGK 5,000 for poultry, sewing, baking, trade store goods and fuel distribution activities. To date over PGK 677,000 has been loaned to 293 women. This has assisted CMCA women to become financially independent, and able to earn an income to support their families.

In collaboration with the Women's Association, OTDF monitors loan repayments and assists in repayment collection given the logistical constraints. NDB has reported that total loan arrears is under 22%; this is the lowest in the country for NDB loan programs.

OTDF has conducted a review of the loan scheme and changes to the scheme will be implemented before the scheme expands across the CMCA women association groups in South Fly in 2020.

Discussions with MiBank are underway to develop smallholder farming loans to be introduced through WestAgro when they open their branch in Kiunga to coincide with the Samagos AIC start up.

Percentage of Loan by Association



One of 293 CMCA women receiving her loan from the NDB

Creating a savings and investment culture

Morea Sika's Story



Morea Sika

Securing a loan from financial institutions comes with the responsibility of repayment. Balancing this with savings and investments leads to sustainable business opportunities.

Fiftyfouryearold Morea Sika from Menumsore village in the Tutuwe Trust region is thankful for the opportunity provided by OTDF in supporting the Tutuwe Women's Association Small Medium Enterprise (SME) program. Access to cash finance has enabled Morea to realise her true potential.

In 2018 Mrs Sika secured a PGK 1,500 loan to buy a brush cutter and put on hire at PGK 50 per day. Consistent repayment and savings from the hire, poultry and vegetable sales grew her funds to PGK 54,000.

"Displa moni em maket moni blo mi, mi sevim taim mi salim kakaruk na garden kaikai long maket".

Using her savings as equity, she approached NDB on her own and was approved a loan for PGK 86,000 to purchase a bus which she plans to hire out.

"Tenkyu tru, bifo mi no save kisim loan, ol narapla meri save kisim mi nogat. Yupla opim dua na mi ken benefit"

Morea said being a single mother raising six children is challenging but she is managing. This business opportunity has given her confidence and she is optimistic that surplus funds earned will support her family.

When the bus is purchased and shipped to Kiunga, she will register it as a Public Motor Vehicle to service the highway villages while also putting the bus on hire, giving priority to the Women's Associations.

PARTNERSHIPS



Embracing the delivery of sustainable development for communities can only be achieved through strong partnerships, these must involve collaboration with Government, communities and businesses



Our Partners

A successful sustainable development agenda requires partnerships between governments, the private sector and civil society. These inclusive partnerships are based upon principles and values, a shared vision and goals that place people and the planet at the centre, are needed at the local, regional and national level.

OTDF's key partners include communities and their formal structures including Village Planning Committees, CMCA Trust Boards, Women's Associations, CMCA Syndicate & Advisory Committee and OTDF Board Associate Directors.

A commitment to partnerships has been integrated into OTDF's core business and can be seen through the following actions:

- ➔ Encourage public-private, and civil society partnerships
- ➔ Promote effective partnerships to strengthen future project and program implementation
- ➔ Commit to the open and transparent sharing of data, new technologies and SDG outcomes with communities and government
- ➔ Facilitate active communication with communities, government and development partners



PAD apprentices excel at OTML

Trust



Women Associations



Business Partners



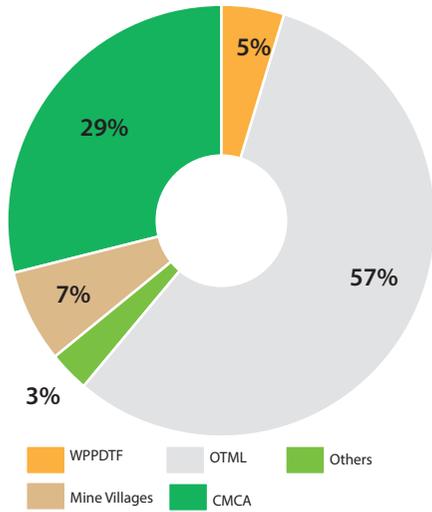
FINANCIALS

Including notes to and forming part of the Financial Statements

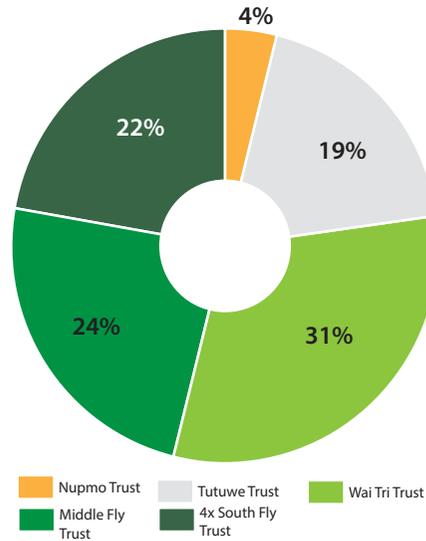
Providing effective and efficient financial services, key monthly financial reports to the management and stakeholders and to facilitate annual independent audits, while ensuring strengthened internal controls



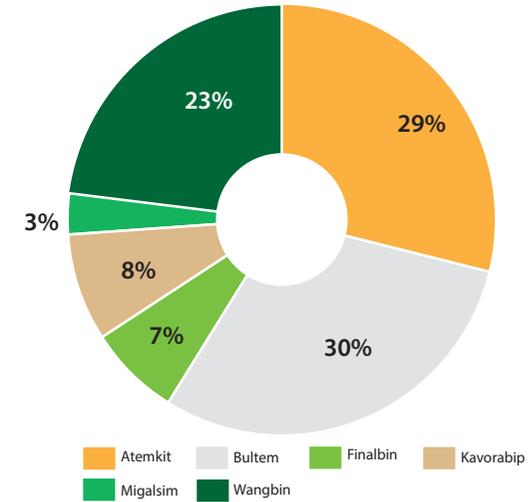
TOTAL PROGRAM EXPENDITURE
PGK 35.8 million



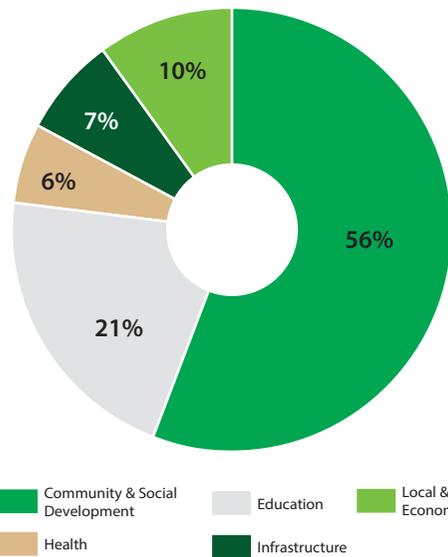
TOTAL CMCA TRUST FUNDS EXPENDED
PGK 10.2 million



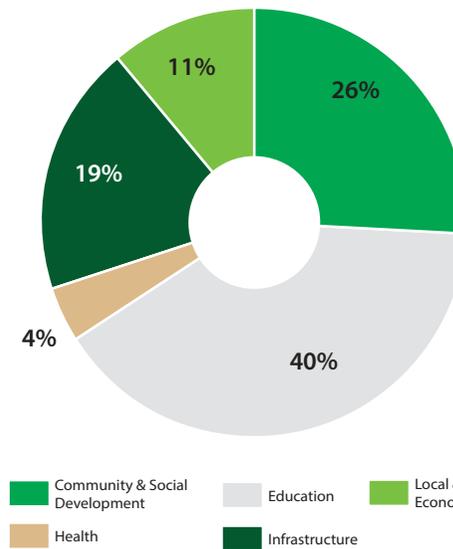
TOTAL MINE VILLAGE FUNDS EXPENDED
PGK 2.3 million



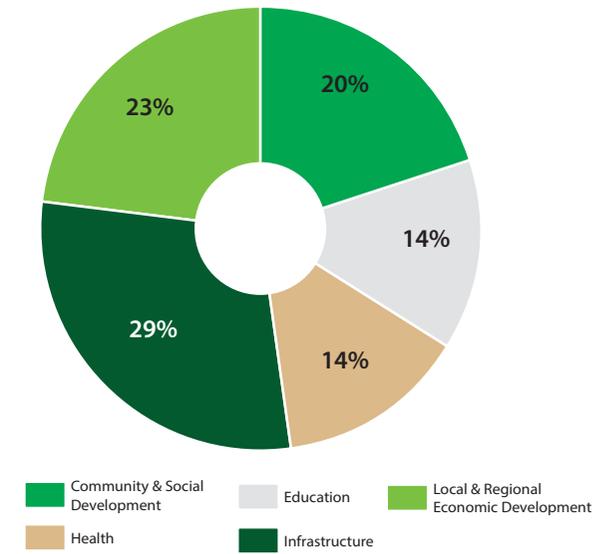
PROGRAM EXPENDITURE BY SECTOR



CMCA TRUST FUNDS EXPENDED BY SECTOR



MINE VILLAGE FUNDS EXPENDED BY SECTOR





Independent auditor's report

To the shareholders of OK Tedi Development Foundation Limited

Report on the audit of the financial statements

Our opinion

We have audited the financial statements of OK Tedi Development Foundation Limited (the Company), which comprise the statement of financial position as at 31 December 2019, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the financial statements which include a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements:

- comply with International Financial Reporting Standards and other generally accepted accounting practice in Papua New Guinea; and
- give a true and fair view of the financial position of the Company as at 31 December 2019, and its financial performance and cash flows for the year then ended.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants (IESBA Code)*, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Our firm carries out other services for the Company in the area of taxation services. The provision of these other services has not impaired our independence as auditor of the Company.

Information other than the financial statements and auditor's report

The directors are responsible for the annual report which includes other information. Our opinion on the financial statements does not cover the other information included in the annual report and we do not and will not express any form of assurance conclusion on the other information.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

PricewaterhouseCoopers

PwC Haus, Level 6, Harbour City, Konedobu. PO Box 484, PORT MORESBY, PAPUA NEW GUINEA
T: (675) 321 1500 / (675) 305 3100, F: (675) 321 1428, www.pwc.com.pg



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

The Companies Act 1997 requires that in carrying out our audit we consider and report on the following matters. We confirm in relation to our audit of the financial statements for the year ended 31 December 2019:

- We have obtained all the information and explanations that we have required;
- In our opinion, proper accounting records have been kept by the Company as far as appears from an examination of those records.

Who we report to

This report is made solely to the Company's shareholders, as a body, in accordance with the Companies Act 1997. Our audit work has been undertaken so that we might state to the Company's shareholders those matters which we are required to state to them in an auditor's report and for no other purpose. We do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report or for the opinions we have formed.


PricewaterhouseCoopers


Christopher Hansor
Partner
Registered under the Accountants Act 1996

Port Moresby
23 February 2020

OK TEDI DEVELOPMENT FOUNDATION LIMITED
ANNUAL REPORT OF THE DIRECTORS TO THE SHAREHOLDERS
For the Year Ended 31 December 2019

The Directors have pleasure in submitting the financial statements of the Company for the year ended 31 December 2019.

Principal Activities

The Company's principal activity is to pursue the promotion of sustainable social improvement and economic activity in the Western Province and Telefomin District in the Sandaun Province for the wellbeing of persons resident in these provinces.

Financial Results

The foundation made a profit/(loss) of PGK Nil (2018: PGK Nil) for the year ended 31 December 2019.

The Company is a not-for-profit foundation and all project and operating expenses are fully covered from grants, OTML contributions and other donor funding. The accompanying financial statements for the year ended 31 December 2019 are, in the opinion of the Directors, drawn up so as to give a true and fair view of the state of affairs of the Foundation and of its results and cash flows for the year.

Directors

The directors as at the balance date were:

Mr Musje Werror – appointed 30 November 2010
Mr Kuam Sanewal – appointed 22 March 2016
Mr Harry Kore – appointed 07 August 2017
Mr Robert Kaiyuyun – appointed 20 February 2018

The Company Secretary as at balance date was: Mr Michael Apolo. Mr Ian Middleton was the company secretary up to February 19, 2019.

Disclosures

Ok Tedi Development Foundation Limited (OTDF) is a Papua New Guinea incorporated company with its registered office situated at 1 Dakon Road, Tabubil, Western Province. OTDF was established pursuant to the Mining (Ok Tedi Mine Continuation (Ninth Supplemental) Agreement) Act 2001 ("the Ninth Supplemental Agreement").

OTDF's share capital comprises 4 shares. One share was transferred to PNG Sustainable Development Program Limited (PNGSDP) on the 20 February 2009. At the OTDF Statutory Board Meeting #43 on the 20 February 2018, PNGSDP gave written notice of their formal withdrawal as a shareholder and that PNGSDP would relinquish any further representation following that meeting. The Board subsequently resolved to accept the return of the PNGSDP share and its consequent return to OTML. Before mine closure and after consultation with the Department of Mining and the Department of National Planning and Monitoring, OTML is under an obligation to transfer its shares to reputable organisations engaged in development activities in PNG consistent with the objectives of OTDF. If OTML does not transfer these shares prior to mine closure, OTDF must be wound up.

Other Disclosures

The Board has received the agreement of all Shareholders for the annual report not to include the disclosures required by section 212 (1) (f), (g) and (j), of the Companies Act 1997.

Signed for and on behalf of the Board on 23 February 2020.


Musje Werror – Director


Robert Kaiyuyun – Director

OK TEDI DEVELOPMENT FOUNDATION LIMITED
STATEMENT OF COMPREHENSIVE INCOME
For the Year Ended 31 December 2019

	Note	2019 Kina	2018 Kina
Income			
Interest received		748	3,608
Contributions from OTML	13	22,352,942	27,595,171
Province and CMCA grants recognised as income	11	15,531,319	29,781,852
Other income & recoveries		29,196	177,631
Total income		37,914,205	57,558,262
Less: Expenses			
Operating expenses	5	(20,689,712)	(27,159,278)
Province and CMCA grant expenditure	11	(15,531,319)	(29,781,852)
Depreciation	9	(1,667,997)	(451,344)
Write Offs		(-)	(120,015)
Foreign exchange gain (net)		(1,438)	(14,497)
Bank charges		(23,739)	(31,276)
Total expenses		(37,914,205)	(57,558,262)
Net profit before tax		-	-
Income tax		-	-
Net profit after tax		-	-
Other comprehensive income		-	-
Net profit for the year		-	-

This statement is to be read in conjunction with the accompanying notes.

OK TEDI DEVELOPMENT FOUNDATION LIMITED
STATEMENT OF FINANCIAL POSITION
As at 31 December 2019

	Note	2019 Kina	2018 Kina
CURRENT ASSETS:			
Cash and cash equivalents	6	19,092,261	17,363,265
Short-term deposits	7	-	4,908,195
Receivables	8	3,157,405	2,354,305
Total Current Assets		22,249,666	24,625,765
NON CURRENT ASSETS			
Property, Plant and Equipment	9	12,670,843	1,225,308
Total Assets		34,920,509	25,851,073
CURRENT LIABILITIES:			
Payables	10	7,553,060	7,611,080
Project Funds Payable	11	17,276,174	18,239,989
Total Current Liabilities		24,829,234	25,851,069
NON CURRENT LIABILITIES			
Leases	10	10,091,271	-
Total liabilities		34,920,505	25,851,069
Net Assets		4	4
SHAREHOLDERS' EQUITY:			
Share Capital	12	4	4
Retained Earnings		-	-
Total Shareholders' Equity		4	4

For, and on behalf of the Board


 Musje Werror – Director


 Robert Kaiyuni – Director

23/02/2020
 Date

This statement is to be read in conjunction with the accompanying notes.

OK TEDI DEVELOPMENT FOUNDATION LIMITED
STATEMENT OF CASH FLOWS
For the Year Ended 31 December 2019

	2019 Kina	2018 Kina
CASH FLOW FROM OPERATING ACTIVITIES:		
Interest received	748	3,608
Project grants & disaster relief donations	14,567,506	22,543,870
OTML contribution	21,409,407	29,902,490
Project expenditure and operating costs*	(38,842,705)	(58,033,803)
Net cash used in Operating Activities	(2,865,044)	(5,583,835)
CASH FLOW FROM INVESTING ACTIVITIES:		
Proceeds from/purchase of short-term deposits	4,908,195	(4,884,150)
Purchase of property, plant and equipment	(314,155)	(325,688)
Proceeds from sales of fixed assets	-	150,000
Net cash used in Investing Activities	4,594,040	(5,059,838)
Net decrease in cash	1,728,996	(10,643,673)
Cash and cash equivalents at beginning of the year	17,363,265	28,006,938
CASH AND CASH EQUIVALENTS AT END OF THE YEAR (Note 6)	19,092,261	17,363,265

*project

This statement is to be read in conjunction with the accompanying notes.

OK TEDI DEVELOPMENT FOUNDATION LIMITED
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
For the Year Ended 31 December 2019

8. RECEIVABLES

	2019 Kina	2018 Kina
Ok Tedi Mining Limited	-	-
Other receivables	3,157,405	2,354,305
Total Receivables	3,157,405	2,354,305

Based on management assessment, there are no receivables that are impaired at year end.

9. PROPERTY, PLANT AND EQUIPMENT

2019						
	Buildings Kina	Office Equip & Support Kina	Motor Vehicle Kina	Leased Asset Kina	Work In Progress Kina	Total Kina
Opening Cost 1 Jan 2019	569,920	1,665,027	1,242,249	-	17,631	3,494,827
Accumulated depreciation	(221,473)	(1,148,332)	(899,714)	-	-	(2,269,519)
Opening NBV 1 Jan 2019	348,447	516,695	342,535	-	17,631	1,225,308
Additions	-	-	-	-	314,155	314,155
Adjustment – IFRS 16	-	-	-	12,799,377	-	12,799,377
Transfer	14,251	60,028	-	-	(74,279)	-
Disposal	-	-	-	-	-	-
Depreciation disposal	-	-	-	-	-	-
Depreciation charges	(93,402)	(178,057)	(116,601)	(1,279,938)	-	(1,667,997)
Closing NBV 31 Dec 2019	269,296	398,666	225,934	11,519,439	257,507	12,670,843
Closing Cost 31 Dec 2019	584,171	1,725,055	1,242,249	12,799,377	257,507	16,608,359
Accumulated depreciation	(314,875)	(1,326,389)	(1,016,315)	(1,279,938)	-	(3,937,516)
Closing NBV 31 Dec 2019	269,296	398,666	225,934	11,519,439	257,507	12,670,843
2018						
	Buildings Kina	Office Equip & Support Kina	Motor Vehicle Kina	Leased Asset Kina	Work In Progress Kina	Total Kina
Opening Cost 1 Jan 2018	450,598	1,960,297	1,056,677	-	98,350	3,565,922
Accumulated depreciation	(152,758)	(1,337,779)	(724,420)	-	-	(2,214,957)
Opening NBV 1 Jan 2018	297,840	622,518	332,257	-	98,350	1,350,965
Additions	-	-	-	-	325,688	325,688
Transfer	119,322	101,513	185,572	-	(406,407)	-
Disposal	-	(396,783)	-	-	-	(396,783)
Depreciation disposal	-	396,783	-	-	-	396,783
Depreciation charges	(68,714)	(207,336)	(175,294)	-	-	(451,344)
Closing NBV 31 Dec 2018	348,448	516,695	342,535	-	17,631	1,225,309
Closing Cost 31 Dec 2018	569,920	1,665,027	1,242,249	-	17,631	3,494,827
Accumulated depreciation	(221,473)	(1,148,332)	(899,714)	-	-	(2,269,519)
Closing NBV 31 Dec 2018	348,447	516,695	342,535	-	17,631	1,225,308

OK TEDI DEVELOPMENT FOUNDATION LIMITED
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
For the Year Ended 31 December 2019

10. TRADE PAYABLES

	2019 Kina	2018 Kina
Trade (local & overseas)	947,957	2,812,717
Lease Liability	11,894,463	-
Accruals	3,561,135	2,295,062
Other Payables	1,240,777	2,503,305
Total Payables	17,644,331	7,611,084
Less: Non -Current lease liability	(10,091,271)	-
Total current payable	7,553,060	-

Lease liability is split as follows:

Current	1,803,192	-
Non-current	10,091,271	-
Total leases	11,894,463	-

Leases

The entity leases properties and vessel. Lease contracts are typically made for fixed periods of 12 years to 15 years, but may have extension options. On initial recognition on 1 January 2019, the lease liabilities and right of use assets were recognised at K12,799,377. Lease liability was determined by discounting the lease payment over the remaining period of the lease by 7.25%, the incremental borrowing rate of the OTML group.

(i) Amounts recognised in the balance sheet

The balance sheet shows the following amounts relating to leases:

	2019 Kina	2018 Kina
Vessels	1,470,225	-
Properties	10,424,238	-
Recognised as a liability	11,894,463	-

(ii) Amounts recognised in the income statement

The statement of profit or loss shows the following amounts relating to leases

	Consolidated 2019 Kina	2018 Kina
Depreciation	898,278	-
Lease Interest Expense	1,279,938	-
Total Impact in P&L	2,178,216	-

ABBREVIATIONS AND ACKNOWLEDGEMENTS

Abt Associates - North, and Middle & South Fly Health Development Program Contractor
AIC's - Agriculture Industrial Centres
CEO - Chief Executive Officer
CLC - Community Learning Centre
CMCA - Community Mine Continuation Agreement
CMSFHP - CMCA Middle & South Fly Health Program
CPA - Certified Practising Accountant
CR- OTML Community Relations Department
DFAT - Australian Department of Foreign Affairs & Trade
FCS - Fubilan Catering Services
FODE - Flexible Open Distance Education
FRPG - Fly River Provincial Government
HACCP - Hazard Analysis & Critical Control Points
HR - Human Resource
IAI - Innovative Agro Industry
IS - Information Services
LNG - Liquefied Natural Gas
LTI - Lost Time Injury
MFIL - Middle Fly Investments Ltd
MFRWA - Middle Fly River Women's Association
M&E - Monitoring and Evaluation
MLE - Mine Life Extension
m - million
MP - Member of Parliament
MRDC - Mineral Resources Development Company
MRCMCAH - Mineral Resources CMCA Holdings Ltd
MROT#2 - Mineral Resources Ok Tedi # 2 Ltd
MRSM - Mineral Resources Star Mountain
NDB - National Development Bank
NFHSDP - North Fly Health Services Development Program
OH&S - Occupational Health and Safety
OLAM - Largest agricultural commodity trader in the world
OTDF - Ok Tedi Development Foundation
OTML - Ok Tedi Mining Limited
PGK - PNG Kina (national currency)

PNG - Papua New Guinea
PNGSDP - PNG Sustainable Development Program Ltd
PAD - Preferred Area Development
SDG's - Sustainable Development Goals
SME - Small and Medium Enterprise
SPAR - Sector Performance Annual Review
STP - Sewerage Treatment Plant
TCS - OTML Tax Credit Scheme
UNDP - United Nations Development Program
UPNG - University of Papua New Guinea
USD - United States Dollar
W&C - Women and Children
Welkam Olgeta - Tok Pidgin meaning *Welcome All*
WPHA - Western Provincial Health Authority

Acknowledgements:

Abt Associates - health picture on page 26
Lynton Crabb (www.crabb.com.au) - pictures on the front and back cover and pages 4, 10, 12, 15, 16, 24, 25, 30, 34, 36 and 46

GENERAL INFORMATION

POPULATION	Total Western Province (Source 2011 National Census)	201,351	CMCA (Source OTML Census 2017)	147,700
GOVERNMENT ADMINISTRATIVE STRUCTURES	Fly River Provincial Government Administrative Centre - Kiunga	Districts - 3 (North Fly; Middle Fly; South Fly)	LLGs -14	Wards - 283
VILLAGES	CMCA	152		
	Mine	6		
	Total	158		
CMCA TRUST REGIONS (see also map)	Total - 8	North Fly - 3 Plus 6 Mine Villages	Middle Fly - 1	South Fly - 4
BASELINE DATA SOURCES FOR RESULTS MONITORING AND EVALUATION	PNG National Statistics Office (2011 National Census and other intercensal data)	2011 & 2018 CMCA Village Profiles OTDF project specific Feasibility Studies and Evaluations OTDF GIS (spatial data)	PNG National Department of Health	PNG National Department of Education
OTDF HEADQUARTERS & FIELD BASES	Headquarters - Kiunga Field Bases - Tabubil; Samagos Agriculture Centre & Research Station; Aiambak, Obo, Sturt Island jetty site; Nakaku; Tapila			
PROVINCIAL GOVERNMENT GROWTH CENTRES	Nomad; Lake Murray; Aiambak; Balimo; Tapila; Koabu; Wipim			
DEVELOPMENT PLAN	Western Province - 5 Year Provincial Development Plan: 2017-2022			
OTDF SECTORS	Health; Education; Local and Regional Economic Development; Infrastructure; Social and Community Development			
GOVERNMENT ELECTIONS	National - 2017	Local Level - 2019		

CORPORATE INFORMATION

DIRECTORS (Dec 2019)	Number allowed - 8 Number - 4		OTDF FORMATION	1 April 2002	Investment Promotion Authority
			INDEPENDENT FROM OTML	1 March 2010	
			COMPANY REVIEWS	2013 & 2019	Deloitte Touche Tohmatsu & ABV
OTDF SHARES	Number Issued - 4 OTML - 4		CONSTITUTION	Number - vabyA0407204486v1 665088743 Date - 19 July 2012	Not for profit
CMCA SYNDICATE & ADVISORY COMMITTEE	Members - 11		TAX STATUS	Payments or Contributions to the Foundation	Tax deductible
PERMANENT STAFF (Dec 2019)	Total	53		Goods and Services Tax	Zero percent
	Female	15			
	Male	38			
2019 ANNUAL FUNDING	PGK 20.5 million from OTML		OK TEDI MINE LIFE	2026 (OTML 2019 Strategic Business Plan)	

